





# Contents



Introduction from the Chair	4
Local context	5
About Coventry Safeguarding Children's Partnership	6
Coventry Safeguarding Children's Partnership Priorities	7
Progress against priorities	7
Local Authority Designated Officer	19
Signs of Safety	22
Right help right time	22
Serious Case Reviews	23
STAG	24
Your Voice matters	25
Safeguarding Training	29
COVID-19	31
Looking forwards	34
Appendix 1 - Outcomes for Coventry children	41
Appendix 2 - Quality assurance	48
Appendix 3 - CSCP membership	50
Appendix 4 - SOS statistics	52
Annendix 5 - Training stats	53

# Introduction from the Chair

Although this is an interim report that covers the later part of the performance year 2019/20 it would be wrong not to comment on where we find ourselves in light of the unprecedented situation caused by the coronavirus (COVID-19).

Like every individual, organisation and indeed society as a whole, the Coventry Safeguarding Children Partnership had to quickly adjust how we work, operate and think.

Safeguarding remains critically important and is best approached through agencies coming together with shared ambition, shared information and joint programmes of action. Further detail will be provided in the annual report for 2020/21 but the resilience of the Partnership in Coventry has been apparent during the crisis, and I would like to place on record my appreciation of the efforts, commitment and professionalism of all those who individually contribute or work for the statutory and voluntary agencies, and come together to safeguard the city's children and young people.

This report provides a summary of the activity that has taken place, how learning is identified and applied in practice so as to make a positive difference and some of the challenges we continue to face as a partnership.

I firmly believe that a shared approach to safeguarding and promoting the wellbeing of children is the most effective, and the CSCP will remain committed to maintaining a strong and inclusive partnership in Coventry.

### **Derek Benson**

Independent Chair of Coventry Safeguarding Children Partnership

# Local context

371,521

total population of Coventry



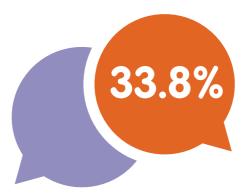


Pupils on roll known to be eligible and claiming free school meals

Number of children in secondary schools with a statutory plan of Special Educational Needs (statement or EHC plan) or were receiving SEN support

Total number of pupils	24,145
Pupils with EHCP	825 (3.6%)
Pupils with school support	3112 (13.4%)

pupils with EHCP or 3937 (17%) School Support



From 57,574 children, 19,480 children's first language is other than English



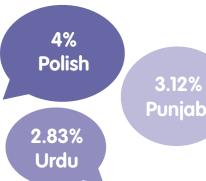


Children are living in poverty and low income households

706
Looked After
Children in
Coventry



Top 3 non-English languages spoken in Coventry



# About Coventry Safeguarding Children's Partnership

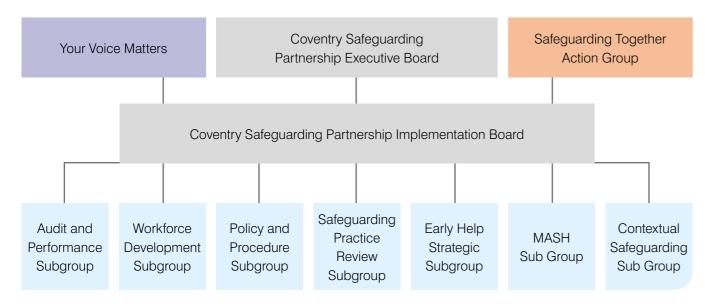
This document constitutes the Coventry Safeguarding Children Partnership (CSCP) interim Annual Report 2019/20 and provides a summary of the effectiveness of services in the city to safeguard children and young people and promote their welfare. The information contained within this document has been provided by partners.

Our vision is to work in partnership to ensure that children and young people are protected from harm and neglect and that their welfare is promoted.

### Our values are:

- To put children, young people and families at the heart of everything we do.
- To ensure that partners work together achieving better outcomes for children, young people and their families.
- To recognise and share examples of good practice so that these can be replicated in other areas.
- To be innovative and to try new approaches to ensure continuous improvement.
- To be open and honest about barriers that may be preventing improvement so that we can collectively agree how these may be overcome.
- To ensure that poor practice is challenged appropriately to ensure that it leads to improvements in the system.
- To ensure that children, young people and their families receive the right service, at the right time in the right way

# The governance structure of CSCP



A full list of members is shown in Appendix 3



# For 2020-2022 the priorities for Coventry Safeguarding Children's Partnership are:

# Neglect

Contextual safeguarding

Making the system work

# Progress against priorities: Neglect

# What's working well?

The Graded Care Profile is an evidence based practical assessmenttool that supports practitioners in measuring the quality of care provided to a child. Introduction of the use of the Graded care profile 2 programme of learning and development; and use of the tool. This includes a train the trainer approach to support the implementation and roll out. Children's Services commissioned NSPCC to deliver Graded Care Profile 2 Train the Trainers programme to 19 members of Children's Service workforce that has formed the GCP2 core training delivery team.

Coventry and Rugby Commissioning Group have put a 'was not brought pathway' for staff to follow when children and young people are not brought to appointments.

Coventry Safeguarding Children's Partnership has formed a Neglect Task and Finish Group. This group is well represented from agencies across the partnership demonstrating the commitment that agencies have to the priority of Neglect.

Coventry Local Authority Children's Services Assessments for court are timely and make appropriate conclusions.

The Family Health and Lifestyles service (commissioned by Public Health) has utilised the Lancaster Model questionnaire to assess children's health needs. The questionnaire is completed by parents at school entry and by children in Year 6 and 9. Through the collection of this data, the school nursing team can identify unmet health needs and develop health promotion programmes that the children and young people feel they require. This can contribute to identifying unmet needs for children and young people at an earlier stage.

Citizen Housing continues to have regular discussion and dialogue on specific cases and issues of concern.

The National Probation Service maintains regular home visits and contact with service users allowing them to monitor and spot signs of neglect. The service practices close working relationships with Children's and Adult Services, attending professional's meetings to share information.

University Hospital Coventry and Warwickshire continue to share information/ communicate with the Named Safeguarding Professionals (NSP's) within GP practices where there are concerns around neglect. All children subject to Child Protection Plans or Children in Care have an alert placed on the internal electronic system requesting that the allocated social worker is contacted if, for example, a child is not brought to an appointment.

As part of the Family Hub Core Offer, help is delivered to families where neglect is a feature and will form part of the Early Help Plan.

South Warwickshire Foundation Trust practitioners receive regular safeguarding supervision. This is offered on group or one to one basis in order to meet the needs of individual teams. The Chat Health Service has been made available to all parents of children and young people across the Family Health and Lifestyle Service via the Health Visiting and School Nursing Services.

Health visitors and School nurses continue to attend 'Family Matters' meetings across the City which is a multi-agency meeting to identify and support families who have an unmet need and to avoid issues escalating this works to develop ways of supporting families to reduce the likelihood of children experiencing neglect. There are embedded West Midlands Police staff within the Early Help Hubs who also take part in the Family Matters meetings. There is to be an additional Police Officer recruited into the team to ensure increased opportunity for early help outcomes for neglect.

Coventry College have improved early recognition and response to neglect through awareness training for staff. Identified 'at risk' individuals have support allocated at an early stage due to this improved recognition.

Coventry and Warwickshire Commissioning Group have produced an adolescent neglect guide and training package.

The Coventry Parenting Strategy action plan is currently being implemented by a multi-agency steering group including the voluntary sector. Specialist Health Visitors have undertaken VIG (video interactive guidance) which is used to promote positive parent infant mental health and uses video feedback to help a parent enhance communication with their child. Practitioners will be fully accredited to offer VIG after completing 2 years training in July 2020. The service has developed pathways to support vulnerable families who may require this positive parenting support.

The NSPCC offers Building Blocks service which supports families where neglect has been identified as a factor. They complete a Family focus assessment which can include a full Graded Profile 2 assessment if needed.

Interim annual report September 2019 - March 2020

Family hubs have continued to deliver parenting intervention to include children and families where neglect is a feature.

Positive Choices is the early intervention, risk taking and substance misuse service for children and young people aged between 5 and 2. The service has employed a Children and Families worker who is supporting the younger age group referred to the service along with families. This worker has also developed a partnership working arrangement with the Families worker at Change Grow Live Adult Service. The two staff members work closely together ensuring that all children of adults who enter the treatment service have a parallel referral to Positive Choices for hidden harm support.

University Hospital Coventry and Warwickshire Hospital continue to incorporate 'Neglect' into all internal safeguarding training, incorporating aspects of emotional, physical and medical neglect. The current focus is on children and young people that aren't brought to appointments.

Coventry and Warwickshire Partnership NHS Trust Safeguarding Team has continued to share neglect resources with staff across the organisation in order to maintain staff's focus on neglect. Staff are also encouraged to utilise threshold documents in order to inform their practice and assessments of children and young people where there are neglect concerns.

### What are we worried about?

Neglect continues to be a common feature for children receiving intervention from Children's Services in Coventry.

UHCW report that neglect is often difficult to identify and this offers a particular challenge for practitioners, such as those working in the Hospital Emergency Department, who see adult or children sometimes for a very brief intervention.

The Early help Module system (the multi-agency early help recording system) does not currently report on neglect specifically as a primary reason for request.

Covid 19 has restricted practitioner's ability to undertake home visits. Although there have been several good examples of practitioners seeking innovative alternatives these do not fully replicate the value of being within the home of the service user and there are concerns that there may be hidden harm in the system which practitioners will not be aware of until lockdown measures are lifted and practitioners return to business as usual.

# What needs to happen?

There needs to be a continued drive to raise awareness of neglect throughout the City. To support this Coventry Safeguarding Children's Partnership is planning to make Neglect the focus of the conference for 2021. The planning of this conference is being supported by the three statutory partners.

A review of the Neglect strategy has commenced, and the completion of this work will support practitioners to understand the next steps for improving outcomes for children affected by neglect.

Coventry Safeguarding Children's Partnership will continue to produce monthly position statements to monitor how the Coventry's safeguarding system is adapting to the changing picture in relation to the Covid 19 pandemic.

Neglect will continue to be an essential component of all safeguarding training for Coventry agencies. Further work is also required to ensure that this learning is transferred into outcomes to continue to improve outcomes for Coventry children.

The Early help Module System needs to be developed so that it reflects neglect as a primary reason for referral.

The parenting offer needs to be further expanded using a variety of parenting interventions including virtual delivery.

The Graded Care Profile 2 implementation has been delayed due to the pandemic however a recovery plan is in place to ensure that training commences in July 2020.

# Progress against priorities: Contextual Safeguarding

# What's working well?

Coventry Safeguarding Children's Partnership hosted a Contextual Safeguarding conference in February 2020. The speakers included: Carlene Firmin, the National Working group and other local partners. This was attended by a wide range of Senior Officers across the City to support the development of a whole systems approach by ensuring that there is a good understanding and commitment to a Contextual Safeguarding approach across the city.

Learning and Development webinars have been held to support awareness and growing understanding of contextual safeguarding.

There is excellent collaborative working between the Horizon Team and key agencies aligned to the Horizon Team (LOCATE, Police Child Sexual Exploitation Team, The Gangs Team, Youth Offending Team, education, particularly the Link Provision, and CAMHS). There is increased liaison between the Police Neighbourhood Team and the Horizon Team to clarify Child Exploitation hotspots, gang nominals and known perpetrators of Child Exploitation. The Horizon Team is ensuring that contextualised safeguarding is considered more robustly within all meetings including Strategy meetings, MACE and Missing triage.

The Horizon team's work have led to positive outcomes for young people using a number of techniques including relational working, mapping, the disruption of perpetrators and locations and a whole family approach.

There are consistent submissions of Police intelligence forms to strengthen information regarding children, young people and adults that support an understanding of risks within Coventry.

St Giles are delivering a custody provision which sees an initial approach to the appropriate adult of a young person to be put forward to an ongoing mentoring service and support mechanism. This provision was funded through the VRU. It sees support offered to those under 25 who have been arrested for Violence related matters (or associated crimes) and spoken with by the Youth Violence Reduction Team and or Local Offender Management Unit to then be considered on a consent basis for this support. This has seen nearly 70 young people referred to the programme with a re offending rate of 13%.

Coventry Children's Services have a Child Exploitation Co-ordinator who acts as a conduit for information and intelligence sharing and ensures cohesion across/ between partners and also, provides advice and guidance across the partnership.

Coventry Safeguarding Children's Partnership have created a One Minute Guide in relation to Contextual Safeguarding and this has been disseminated throughout the partnership.

### **Contextual Safeguarding One Minute Guide**

Learning and Development webinars have been held to support awareness and growing understanding of contextual safeguarding.

There is excellent collaborative working between the Horizon Team and key agencies aligned to the Horizon Team (LOCATE, Police Child Sexual Exploitation Team, The Gangs Team, Youth Offending Team, education, particularly the Link Provision, and CAMHS). There is increased liaison between the Police Neighbourhood Team and the Horizon Team to clarify Child Exploitation hotspots, gang nominals and known perpetrators of Child Exploitation. The Horizon Team is ensuring that contextualised safeguarding is considered more robustly within all meetings including Strategy meetings, MACE and Missing triage.

The Horizon team's work have led to positive outcomes for young people using a number of techniques including relational working, mapping, the disruption of perpetrators and locations and a whole family approach.

There are consistent submissions of Police intelligence forms to strengthen information regarding children, young people and adults that support an understanding of risks within Coventry.

St Giles are delivering a custody provision which sees an initial approach to the appropriate adult of a young person to be put forward to an ongoing mentoring service and support mechanism. This provision was funded through the VRU. It sees support offered to those under 25 who have been arrested for Violence related matters (or associated crimes) and spoken with by the Youth Violence Reduction Team and or Local Offender Management Unit to then be considered on a consent basis for this support. This has seen nearly 70 young people referred to the programme with a re offending rate of 13%.

Coventry Children's Services have a Child Exploitation Co-ordinator who acts as a conduit for information and intelligence sharing and ensures cohesion across/ between partners and also, provides advice and guidance across the partnership.

Coventry Safeguarding Children's Partnership have created a One Minute Guide in relation to Contextual Safeguarding and this has been disseminated throughout the partnership.

### **Contextual Safeguarding One Minute Guide**

Coventry and Rugby Clinical Commissioning Group have raised awareness of child exploitation and shared relevant resources at Protected Learning Time events (PLT) to Primary Care.

The Violence Reduction Unit pilot is an example of area based intervention involving effective partnership working bringing youth organisations together to provide diversionary activities in the Hillfields area.

West Midlands Police currently have a project underway where young people at the Primary gateways are visited and years 5 and 6 work through an 8 week programme of work being delivered by the Young Persons Officer and supported through Guiding Young Minds. This will see school based work as well as mentoring through the summer months transitioning into secondary school.

Your voice matters, Coventry Safeguarding Children's Partnership young people's group has undertaken a mapping exercise with children in relation to where they feel safe and unsafe and work has been done with wider partners to improve locations where children have informed staff that they feel unsafe.

School and police panels are regular meetings with Head Teachers of each secondary school and more recently primary schools to share emerging intelligence and news, and relevant individual arrest/ Missing data also.

Coventry Children's Services Prevent Co-ordinator and Prevent Education Advisers ensure the effective delivery of Prevent and Channel Panel across Coventry including engagement with community partners and representation from all partner agencies.

Coventry College's safeguarding policy and procedures set out the organisation's commitment to protecting children and young people, how to keep them safe and respond to concerns. Mandatory contextual safeguarding staff training has been developed to ensure that staff have the skills to recognise how young people are influenced by a whole range of environments and people outside of their own family.

Coventry and Warwickshire Partnership Trust has a dedicated Contextual Safeguarding tab which has up to date resources and links to guidance for staff.

The National Probation Service attends relevant meetings which look at gangs in the Coventry area and specifically those young men who are involved in gangs or at risk of being involved in gangs.

UHCW continue to work closely with St Giles Trust in identifying / supporting victims of violent crimes presenting to UHCW.

### What are we worried about?

There has been an increase of violent incidents involving young people.

Assessments and plans are variable and they do not consistently draw upon the contextualised safeguarding concerns/ risk that may impact on the child/ young person and family. Practitioners need to consider the wider environmental factors which have a threat to the safety and welfare of the child/ren and young people. Within assessments and plans, housing conditions, employment, poverty, gambling, overcrowded or poor living conditions needs to be explored in greater detail to establish parents' financial situation to ensure that support can be provided in accessing benefits or other support they can access or are entitled to, linking to the troubled families agenda.

Members of the Contextual Safeguarding sub group feel that current exploitation screening tools are too long and need to be amended to reflect a contextual safeguarding approach. The tool is currently being reviewed.

Success or outcomes are being monitored only on a young person's behavioural change but should include their feelings of safety in their wider community.

There is a lack of recognition and under use of the expertise and insight parents/ carers have into their child's exploitation and extra familial harm.

Bringing children into care if they cannot be protected in the community does not necessarily improve outcomes for children. Children going out of city for a placement could provide opportunities for young people to be involved or co-ordinate county lines over more geographical/ gang areas.

A lot of the funding for projects is time limited which does not lead to sustainable projects.

The Police need to ensure that where Osman warnings are issued, any identified risk to children is also shared through the appropriate safeguarding pathways to enable this risk to be addressed through a multi-agency approach.

The Partnership are aware of the complexities surrounding young people who are at risk or who have been exploited as they transition into adulthood.

### What needs to happen?

Learning and development in relation to Contextual Safeguarding needs to continue across the safeguarding system to ensure that partners across the system understand that children and young people are affected by a range of factors outside of their families and homes and that these need to be addressed. This will include the dissemination of research and practice insights from local, regional and national work to improve practice insights.

The child exploitation screening tool needs to be reviewed and simplified to encourage greater completion across the partnership. Coventry Safeguarding Children's Partnership partners have been involved in a Tackling Child exploitation project supported by the Children's Society which examined the pro's and cons of the current screening tool. This learning will now be fed into the development of a new tool.

There needs to be greater collaboration with partners who provide youth work to increase access.

There needs to be increased consultation prior to the issue of Osman warnings to mitigate against creating further vulnerabilities for children. An agreed information sharing pathway/ protocol needs to be developed.

Public Health and Coventry and Rugby Clinical Commissioning Group have undertaken a review of the CSE Service commissioned by the two organisations. The outcome of the review which included colleagues from Children's Services, identified that a broader remit was required expanding to cover all forms of exploitation and that there are a wide range of partners involved in supporting those affected by or at risk of exploitation, however the system lack a co-ordinated approach and therefore without this being developed it is challenging to identify the gaps in provision. To address this Public Health and the Coventry and Rugby Clinical Commissioning Group have commissioned a Project Manager for 12 months with the post holder commencing in September 2020. The Children's and Young People's Exploitation Project Manager will work with Public Health, Coventry and Warwickshire Commissioning Group, Children's Services and other partners to co-ordinate the delivery offer of services/teams within the health and social care system who are supporting or reaching those who are affected by child exploitation.

There needs to be continued exploration of funding opportunities to support this agenda.

The Child exploitation Champions role is to be developed across MASH and Children's Services teams to increase teams to increase awareness and response from all teams in respect of Contextual Safeguarding.

Work to be undertaken to continue to improve relationships with neighbourhood Police officers and the Police Partnership team to support in understanding the risks within Coventry. Training sessions with taxi drivers, hotel staff, housing providers and the community need to take place to improve the lines of communication and strengthen the contextual safeguarding response across the city.

A parent network needs to be developed aimed at providing support for parents and facilitating the development of trust and confidence in professionals as partners not people working against them and their children.

The transition referral process for young people approaching adulthood requires strengthening. Young people entering adulthood can feel lost and frightened as support is limited unless they are a child who is looked after. The thresholds, eligibility and criteria of Children's services and adult safeguarding are notably different. Joint working between Adult's and Children's Services is needed to ensure a collaborative approach to working with young people.

# Progress against priorities: Making the system work

### What's working well?

The Early Help Sub Group membership and terms of reference has been reviewed to better reflect partners who deliver on Early Help Outcomes.

Training has been delivered to a range of partners on the use of the Early help module (EHM) who when completing Early Help Assessments and establishing Early Help Plans to ensure better information sharing across the system.

Early help Handbook and Recording Guidance have been created. These include standards for Early Help Practitioners and are used in conjunction with the 'Right help and right time guidance'.

Signs of Safety and Right help, right time training continues to be rolled out across the partnership.

Coventry and Rugby CCG have established a network of Children's Named Safeguarding Professionals (NSP's) in GP practices in Coventry to support and co-ordinate safeguarding activity. Monthly multi-disciplinary meetings take place in GP practices in Coventry to support and co-ordinate safeguarding activity.

Coventry Children's Services Commissioning and Partnership Service has developed a quality assurance framework which covers all services but has a particular focus on placements. Feedback, research and intelligence are used to RAG rate all external providers to monitor and track the quality of the service provided and to determine where to visit. There are processes/ flowcharts in place to ensure consistency when responding to concerns and inadequate providers.

Interim annual report September 2019 - March 2020

Coventry Safeguarding Children's Partnership routinely disseminates a newsletter across the partnership which includes updates and condensed local, regional and national learning.

The National Probation Service has a MASH lead within the Coventry Probation Team to provide a bridge for information sharing.

University Coventry and Warwickshire continues to raise awareness of the Signs of safety framework within all safeguarding training. Signs of Safety is also now adopted into safeguarding supervision and the conference report template.

Coventry and Warwickshire Partnership Trust provides ongoing advice and supervision of cases to staff including how to frame good referrals/reports. The Trust is now able to monitor and report on internal trends.

Coventry and Rugby Clinical Commissioning group has ensured that each large health provider has a named Signs of Safety Practice Lead. These Leads meet bi-monthly and ensure that Signs of Safety is embedded into their organisation.

Public Health has held several workshops focused around the early help outcomes and looking at how partners can work together to improve outcomes for children and their families to help them to access the right help at the right time to achieve sustainable change. Further workshops will take place with partners in Autumn 2020 to consider the integration of early help.

University Coventry and Warwickshire ensure that Right help right time is incorporated in safeguarding children training to ensure that children and their families receive the appropriate level of intervention and support.

Coventry and Rugby Clinical Commissioning group has ensured that each large health provider has a named Signs of Safety Practice Lead. These Leads meet bi-monthly and ensure that Signs of Safety is embedded into their organisation.

Public Health has held several workshops focused around the early help outcomes and looking at how partners can work together to improve outcomes for children and their families to help them to access the right help at the right time to achieve sustainable change. Further workshops will take place with partners in Autumn 2020 to consider the integration of early help.

University Coventry and Warwickshire ensure that Right help right time is incorporated in safeguarding children training to ensure that children and their families receive the appropriate level of intervention and support.

### What are we worried about?

There is some concern that the volume of referrals may increase following children returning to school post lockdown and that this may lead to an increase in demand for services.

There are some concerns about the information that is provided in referrals which means that time is spent chasing the relevant information.

### What needs to happen?

Coventry and Rugby Clinical commissioning group will be offering to support Community Midwifery Services with completing referrals.

Examples of good referrals need to be created and these will be used by safeguarding leads to inform training and supervision in relation to making a good referral. This will be supported by Coventry Safeguarding Children's Partnership including 'How to make a good referral' virtual training session in the training brochure.

There needs to be more partners trained in using EHM in order for them to complete Early Help Assessments and Plans to increase the number of partner agencies completing whole family assessments.

An Early Help Module work flow has been designed to represent the new Early Help Assessment practice and process, this will be ready for deployment from April 2020.

# Local authority designated officer

In accordance with the statutory duties set out in Working Together to Safeguard Children 2018, Coventry City Council has a 'LADO,' who has responsibility for the management of allegations against professionals working in a voluntary or paid capacity with children.

### **Training**

The LADO works closely with partner agencies within and outside the City to ensure that the management of allegations of professional abuse is robust and effectively safeguards children; one of the ways the LADO has supported partners to discharge their responsibilities in this respect over 19/20 is through training opportunities.

The LADO service has successfully delivered 5 training sessions to Children's Services and partners over this period and worked in collaboration with other key safeguarding professionals also e.g. with Safeguarding in Education Adviser (SIEA) to support Designated Safeguarding Lead (DSL) training for schools. Feedback from LADO training is positive, and the impact identified is improved understanding of thresholds and employers' responsibilities; this helps support a sturdy approach to safeguarding children.

Quality assurance and management oversight of the work of the LADO Service allows for any themes/patterns relevant for partner agencies to be collated and inform areas for learning and development through the training delivered.

# Case example

Repeat referrals were identified from a residential supported living provider and shared with the Coventry Safeguarding Children Partnership Supported Living Sub-group. An information sharing meeting was held; partners including the West Midlands Ambulance Service and West Midlands Fire and Rescue Service shared their concerns and these were collated. Following this, the commissioning service shared the concerns with regional colleagues, the LADO offered training to the provider and members of the sub group have an interim agreement to share information about providers with LADO and each other whilst the sub-group develop and test a coordinated approach to information sharing.

### **Contacts and Referrals**

The LADO provided advice and guidance in response to 1048 contacts relating to professionals working in Positions of Trust in 2019/20; an increase of 57% on the 605 contacts in 2018/19. This increase is attributable in part to the awareness raising LADO training has provided across the partnership as well as the growing demand for LADO services which is reflected regionally and nationally.

The number of referrals has increased by 17.9% from 339 in 2018/19 to 400 in 2019/20. The increase is more significant in Q3 and 4 which is not unexpected as this coincides with the roll out of the new LADO training and LADO presentation to the Education DSL network.



In 2019/20 as in 2018/19, Children Services and 0-18 Education providers made the most referrals into LADO. There is a significant increase in referrals from preschool age settings; these increased from 10 in 2018/19 to 31 in 2019/20 and is considered to relate to the joined up working between LADO and SIEA DSL/Early Years training, which improves employer's awareness of their responsibilities when Position of Trust, safeguarding children issues arise.

All LADO referrals originating from health in 2019/20 relate to incidents in employees' personal lives. There is a careful balance for LADO when considering if these meet the threshold for LADO involvement and the LADO has worked closely with relevant health colleagues to ensure children are safeguarded but there is proportionality for the adults concerned.

Interim annual report September 2019 - March 2020

# Case example

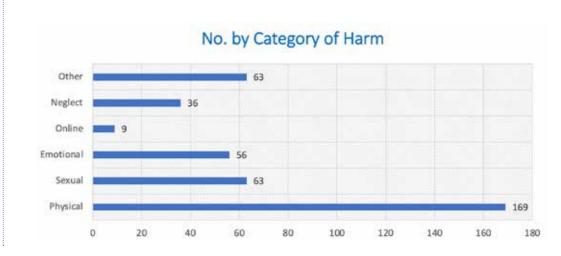
A midwife who was the victim of longstanding domestic abuse which resulted in the involvement of Children's Services to safeguard her child and support her to remove herself from the abusive relationship and act protectively for herself and her child. In this case, the professional/ parent was also a victim, she had not directly harmed her child and she had an impeccable employment history with evidence that she had acted appropriately in identifying safeguarding concerns in her work. The involvement of LADO was not deemed proportionate in this case as the professional's employer had provided them with support, Children's Services, the police and the child's school were working collaboratively to support and safeguard the child and the professional/parent.

31 referrals were received from the police; these in the main are as a result of police arrests or reports received where the person of concern holds a position of trust for example a teacher who has been involved in a domestic incident. A small number of these referrals relate to police officers themselves and their conduct in and out of their work. Part of the work to be taken forward by the LADO over 2020/21 is to link with Police Professional Standards and the Public Protection Unit to agree cross Coventry LADO training.

# **Categories of Harm**

Across 2019/20 as in 2018/19, the main category of harm is 'Physical' which represents 42.7% of referrals, this mirrors the regional and national LADO picture. The primary reason for this is the relative ease of identifying, reporting and confirming physical harm coupled with the close physical proximity that many professionals have to children by virtue of their roles. Within this category are several referrals relating to complaints by children following the use of restrictive physical intervention by carers and teachers.

NB Where 'other' is recorded these are cases where threshold is not met for further LADO oversight and intervention meaning that in these there is often no identifiable harm.



### In conclusion

Coventry City Council LADO Service is confident that the response to concerns about people working in positions of trust in the city is robust, comprehensive, dependable and consistent. Responses are considered and shown to be proportionate in ensuring that risk to children is managed effectively whilst adult professionals are protected from further allegations during the employer's investigative processes.

Confidence in professional/partner decision making and understanding of responsibilities continues to grow as a result of effective LADO role and function alongside awareness and learning from the advice and guidance LADO provides.

# S

# Signs of Safety

Coventry Safeguarding Children's Partnership continues to support Signs of Safety as the model in all agencies across the city. The roll out of multi-agency training continues across the city and there are now a relatively low number of practitioners that require training. Audit work is evidencing that the methodology is being applied across the partnership giving practitioners across the city a common language and framework.

A new Signs of Safety Practice Lead has been appointed and this post will focus on further embedding the Signs of Safety approach across the partnership as well as refreshing the Implementation Plan to ensure that strategic and operational objectives are taken forwards.

Coventry Safeguarding Children's Partnership continues to embed the approach by using partners to report to using the framework wherever possible.

Signs of Safety training statistics are shown in Appendix 4



# Right help right time

The Right Help Right time guidance is aimed at assisting professionals to understand and assess risk appropriately so that children and families can receive the right help at the right time. The aim is to provide early interventions for children, young people and families that require support in order to prevent them moving towards higher levels of need, and to reduce the levels of need once they have been identified.

The guidance is contained within the online procedures manual and can be found <a href="https://www.coventry.gov.uk/downloads/file/27130/right\_help\_right\_time\_guidance">https://www.coventry.gov.uk/downloads/file/27130/right\_help\_right\_time\_guidance</a> Right help right time training sessions continues to be rolled out and now form part of Coventry Safeguarding Children's Partnership training brochure.

# Serious Case reviews



In March 2020 Coventry Safeguarding Children's Partnership published a Serious Case Review, commenced under Working Together 2015, in relation to a case of complex intra-familial sexual abuse.

The overview report can be found here <a href="https://www.coventry.gov.uk/downloads/file/32205/serious\_case\_review\_march\_2020">https://www.coventry.gov.uk/downloads/file/32205/serious\_case\_review\_march\_2020</a>

The table below demonstrates how Coventry Safeguarding Children's Partnership have implemented the recommendations.

### Recommendation

# Coventry Safeguarding Children Board should assure itself that partners have appropriate mechanisms in place to enable staff to: Develop skills and knowledge in communicating with children in the light of the learning arising from this review.

Access good support from

their organisations to enable

them to put these skills into

practice effectively with

children.

# Implementation assurance

A sexual abuse conference took place which was attended by a large number of multiagency practitioners. Three resources have been produced to widen the learning from the conference and these have been added to Coventry Safeguarding Children's Partnership website

https://www.youtube.com/
watch?v=rPt1wtsvWLw
https://www.youtube.com/
watch?v=79DPeN2NR9M
https://www.youtube.com/
watch?v=7vV4Uxq0V14

A One minute guide has been created in relation to the learning from the review. This has been widely disseminated across the partnership https://www.coventry.gov.uk/downloads/file/32329/learning\_from\_a\_serious\_case\_review\_march\_2020

The findings of the review have been presented to all Children's Services staff, Designated Safeguarding Leads from Education and to members of the Safeguarding Together Action group.

Coventry Safeguarding
Children Board to assure
itself that partner agencies
have considered their
professional response
to and understanding
of grooming and sexual
offending as it is relevant
to their safeguarding
responsibilities and taken
relevant action to embed
their approach in practice.

A One Minute Guide has been created in relation to grooming, including a section on how to have a difficult conversation with children, and this has been disseminated widely throughout the partnership. https://www.coventry.gov.uk/downloads/file/30443/grooming

Recommendation	Implementation assurance
The Coventry Safeguarding Children to assure itself that a clear pathway is in place for identifying and working with complex intra familial sexual abuse drawing on current developments within contextual safeguarding practice.	The Serious Case review author noted that when the second investigation commenced Coventry was already using pathways successfully developed for Contextual safeguarding to complex intra familial sexual abuse and this lead to the case being managed more effectively. This continues to be the case.
The Coventry Safeguarding Board to identify the appropriate work stream for developing good practice for working with children, including those in transition to adulthood, who have been identified as having both been abused and abusing others.	Coventry practitioners have worked together to establish a directory of support. This directory can be seen here <a href="https://www.coventry.gov.uk/downloads/download/5873/harmful_sexual_behaviour_directory">https://www.coventry.gov.uk/downloads/download/5873/harmful_sexual_behaviour_directory</a>



# Safeguarding Together Action Group

The Coventry Safeguarding Children Partnership have introduced a new forum called the Safeguarding Together Action Group (STAG) as part of the New Arrangements of the CSCP. This new forum was originally known as the Relevant Agency Forum but was changed to the STAG during the inaugural meeting.

The STAG's purpose is to bring people together in a new way to safeguard children across the partnership. There are currently 54 organisations on the attendee list and some of these organisations have never worked directly with the Safeguarding Children Partnership before.

The discussion topics in the STAG fall mainly into the below categories:

- To share information from Safeguarding Practice Reviews, audits and national learning so that information can reach front line professionals more effectively.
- To ensure that professionals are kept up to date with emerging safeguarding issues across the city.
- To help cross-agency working.
- To look at the effects of action on front line practice.
- To increase awareness of new policy and procedures.
- To identify emerging safeguarding issues.



Organisations are invited to put forwards speakers, presentations and items that are of interest to the forum members.

There have been two forums held so far with well received sessions including Harmful Sexual Behaviour, a summary of a Serious Case Review and Adolescent Neglect.

The forum includes some innovative ways of communicating with partners, for example we have comment walls around the room, and we invite attendees to write upon these walls and tell us comments, feedback and their current safeguarding concerns. Members can note down what they wish to be discussed in future sessions of the STAG, and we hold an ongoing list of topics. During the last meeting we videoed a presenter with the vision of using the presentation during future digital training sessions.

The feedback received from members of the STAG is 100% positive and we are frequently contacted by organisations wishing to be a part of it. From the feedback received, the members value working alongside the CSCP and are pleased to be part of a central forum focussed on safeguarding children.



# Your Voice Matters

Coventry Safeguarding Children Partnership created a new group aimed specifically at engaging young peoples' voices in safeguarding strategy for the city. In consultation with the young people involved, this group is called Your Voice Matters.

The groups are held four times per year within the participating school with the student cohort chosen by the school staff. We have held two meetings so far with two more planned before the end of the year. The sessions so far have been insightful, and the young people are unfailingly honest and willing to provide a window into their lives and experiences. In response to the findings and the issues the young people have talked about, the CSCP has been able to implement some changes to benefit young people across the city.

An example of this is when the young people in the first group shared that they felt unsafe on public transport across the city and were able to provide details of the instances that had led to their feeling unsafe. This seemed to be a common issue across the group and the bus network was often cited in examples, so some colleagues from the Partnership office team visited the Safer Travel West Midlands centre in Birmingham to gain more of an understanding on how young people can remain safe whilst using buses in Coventry. As a result of this, when the second session of Your Voice Matters happened to focus again on young people feeling unsafe on buses, the session leaders were able to provide the young people with details and practical advice around what to do if an issue occurred during their journey.

Another change we are taking forwards as a direct result of Your Voice Matters is that in the second group, many young people lived in the same area and discussed a particular shop that was surrounded by alleyways. There was the common perception that the shop and the alleyways were unsafe to such an extent that the young people were putting safety plans in place when they were in the vicinity, for example ensuring their walk home from school used different streets so they did not have to pass the location and when they were required to pass the location they young people ensured they were in groups as this felt safer than approaching the location alone. The session leaders approached the City Tasking multi-agency meeting to discuss implementing measures in the location to make it safer for young people, for example installing locked gates into the alleyways. The Licensing team at the Local Authority was also approached to visit the shop from a Licensing perspective and speak to the owner about possible anti-social behaviour on or outside the premises. This work is ongoing.

As a result of Your Voice Matters, the CSCP are directly hearing the voices of children on issues such as online safety, where they feel safe and unsafe in the city, whether they understand what abuse and neglect are and what would help them feel safer in their community.

You Said	We Did
The young person's guide to the new arrangements needs to change as follows:  • Pictures removed  • A summary on the front page  • Emergency services contact details on the back  Explain Your Voice Matters on the back and give young people an option to request a visit to their school	The young person's guide to the new arrangements has been updated to incorporate all suggestions. A copy has been sent to Mrs Ingram for you to have a look at and see how we used your suggestions to improve it.
You were concerned about police cuts and the lack of visibility of police on Coventry streets – leading to young people feeling less safe.	This was fed back to the Chief Commander of Coventry Police at a meeting with him on 3 December.
You told us that if we wanted to engage with young people YouTube is the best way to do this. You said that Twitter isn't used by young people.	We are now seeking permission to start our own YouTube channel to better connect with you. More details to follow!
	We are going to focus our Twitter account on professionals and not young people

Interim annual report September 2019 - March 2020

You Said	We Did
We learnt that, although you are all confident online and feel safe using social media and apps you didn't always understand location tracking or how to disable these services.	We are going to look at producing some information focused on location services and how these can be switched off in different apps. We'd be interested to know if you would like to take part in doing this with us!
You told us that you felt, overall, least safe on public transport and on Coventry streets.	We have contacted Travel West Midlands and have asked to talk to them about how young people can feel safer on public transport. We don't know yet what this might lead to yet, but we hope we'll have something to share with you next year.
You told us that you enjoyed the session and that you felt listened to. You gave us useful feedback to think about how we could improve the session for the next group of young people.	<ul> <li>We are going to make sure that different activities and group discussions remain a part of the group as you enjoyed those and found them useful.</li> <li>We are going to make sure that people who run these sessions always take time to listen to what you say as that is important to you.</li> <li>We are going to make sure that you always get feedback about what happened afterwards as that is important for you to know.</li> </ul>
You said you didn't feel safe in your community and there is an underlying fear of violent crime. You gave us some ideas of what would help you feel safer.	Your comments have been read by the Coventry Commander of Police.

You Said	We Did
You said there was a particular shop surrounded by alleyways that didn't feel like a safe place to you.	<ul> <li>We attended a meeting of the City Tasking Forum, which is where people and organisations get together to discuss various issues around places and spaces within Coventry. We raised the issue of the shop and surrounding alleyways and the group will consider what can be done to make this a safer place for young people.</li> <li>We have also contacted the Coventry City Council Licensing Team and requested that they visit the shop and speak with the owner.</li> </ul>
You said it was a good idea to think about making safeguarding information available for you when you're not at school.	We will think more about how this can be done, as not everybody has access to technology at home. We will develop this idea in future meetings.



# Safeguarding Training

The CSCP delivers a programme of specialist multi-agency training and development. It has good information about agency participation in its multi-agency training and it regularly evaluates the impact of such training on practice.

# **Evaluating impact**

Our multi-agency training programme is regularly evaluated to ensure that the impact on practice is understood. The evaluation includes an analysis of three-month post course feedback, specifically linked to impact on practice and evidence of how training has resulted in better outcomes for children.

During the period of September 2019 to March 2020 course evaluated after three months to review impact were:

- Motivational Interviewing skills for working with resistant families
- Parental Substance Abuse and Safeguarding Children
- Harmful Sexual Behaviour

- s	otivational Interviewing skills for working with sistant families	Parental Substance Abuse and Safeguarding Children	Harmful Sexual Behaviour
General comments:	Increased confidence when dealing with families where there is resistance Helped with learning styles of communicators and communication Enhanced existing knowledge providing suggestions of different approaches Feel more confident in asking questions	<ul> <li>Increased understanding as to why parents can't stop using substances even when Children's Services are involved and there is the possibility of children being removed</li> <li>Understanding of how they are living and the effects it can have on emotional and physical health</li> <li>As an advocate the knowledge gained was useful</li> <li>Gained the awareness and knowledge to manage cases and seek appropriate support</li> <li>Increased confidence in attending multi-agency child protection meetings</li> </ul>	Helped to understand signs and behaviours plus impact.

Sé	Motivational Interviewing  – skills for working with resistant families	Parental Substance Abuse and Safeguarding Children	Harmful Sexual Behaviour
Evidence of better outcomes for children:	<ul> <li>Now working with families that could not engage with before</li> <li>Family are compliant and engage with sessions. We are the only agency family have engaged with and I am now bringing in other agencies and family are responsive to them</li> </ul>	Better able to explain to parents why a referral was being made to social care due to the understanding gained around impacts on children	Use the knowledge when on duty to assess if the HSB service is needed.
Manager's comments about impact on practice:	<ul> <li>Person has shared some of the techniques discussed with the rest of the team</li> <li>Confident to work with hard to engage families and been credited by other services about her ability to build rapport, maintain appropriate relationships and support families</li> <li>Course raised an awareness about asking open questions and is trying to implement this in her current role</li> </ul>	<ul> <li>Person has shared some of the techniques discussed with the rest of the team</li> <li>Confident to work with hard to engage families and been credited by other services about her ability to build rapport, maintain appropriate relationships and support families</li> <li>Course raised an awareness about asking open questions and is trying to implement this in her current role</li> </ul>	This person has increased knowledge and confidence to assess risk and recognise the difference between HSB and inappropriate behaviour.

Evaluation of course impact on practice continues to consistently show that participants become more effective by drawing on what they have been taught in the Partnership's multi-agency courses.

Training statistics can be seen in Appendix 5

# COVID19



COVID19 has created a unique situation which has necessitated that the Coventry Safeguarding Children's Partnership respond dynamically to risks as they emerge.

The table below shows risks that have been identified by the Safeguarding Partners and action that has been taken to mitigate these:

Risk	Potential support that can be offered by the CSCP	Action
Changes in the safeguarding system due to lockdown and the subsequent easements.		Monthly position statements have been created by asking partners what is working well, what are they worried about and what needs to happen?  These have been shared across the relevant agencies and any gaps or risks identified have been addressed.
The risk of serious harm being caused by co-sleeping	CSCP to develop promotional resources for professionals and parents CSCP to develop a training resource for professionals	Posters have been developed for parents and these have been disseminated across the partnership. Work is ongoing with partners to identify further action to affect behaviour change in relation to co-sleeping.
Children spending increased time on social media may leave them open to increased online risks.	CSCP team to promote messages in relation to online safety throughout the partnership and through community groups.  CSCP to share resources for parents to complete with children through social media and community groups	CSCP staff have shared sharing Child Exploitation and Online Protection centre's weekly 15 minutes online safety sessions on social media and these have been shared with partners in the newsletter.  CSCP are also setting up train the trainer sessions to be delivered by the Young Gamers and Gamblers Education Trust.

Risk	Potential support that can be offered by the CSCP	Action
Children may experience anxiety around CV19	CSCP to develop/ collate child free information and guidance in relation to CV19 for dissemination	CV19 child friendly guides have been shared on social media and these have also been shared with agencies via the newsletter.  This guidance has also been added to the CV19 section of the CSCP website.
Children may be subject to sanctions for continuing to gather in groups	Information to be distributed through social media and community groups to divert children and young people to activities in line with CV19 guidance.	Information has been distributed through social media and community groups to divert children and young people to activities in line with CV19 guidance.
Children may experience an increase in domestic violence	CSCP to promote self isolation coping strategies to parents. CSCP to share resources for parents to complete with children re healthy relationships.	CSCP is promoting the West Midlands regional domestic violence campaign #noexcuseforabuse Practical guidance has been devised to signpost victims to sources of support and also to provide practical tips in respect of safety planning.
Families may be under increased financial pressure	CSCP to signpost to sources of financial support and foodbanks.	CSCP has shared information in respect of foodbanks and financial support.
There may be an increase in children experiencing neglect and abuse.		Posters and social media banners have been produced advising the community how to report concerns. These have been added to the website and shared with partners. They have been promoted through CSCP Social media which now includes a Facebook page which is in contact with several local community groups.

Interim annual report September 2019 - March 2020

Risk	Potential support that can be offered by the CSCP	Action
		These resources have also been shared with Education staff with a view to being sent out to parents. The posters have been shared with Community Resilience Co-ordinators and have been promoted through community Facebook sites and at the Food hubs.  A guide has been developed informing Community volunteers in respect of safeguarding, signs of abuse and neglect and how to report concerns. This has been promoted through Social media sites and has been shared with agencies via CSCP newsletter.
There may be an increase in child exploitation as lockdown eases		Wider partners who work young people in the community have been invited to contribute to the position statement to ensure that the Safeguarding Partners have a good understanding of who has line of sight to young people out in the community and the associated risks.
The community has reported concerns around young people using nitrous oxide.	CGL will be doing a webinar highlighting nitrous oxide so the Boards office will signpost to this.	A webinar has taken place to inform practitioners in relation to nitrous oxide.  Messages have been shared on social media to inform professionals and practitioners in respect of the dangers of nitrous oxide.

# Looking forwards



Coventry Safeguarding Children's Partnership have agreed the following business plan and will continue to progress this in 2020-2021

# Neglect

	Action	Target Date	Lead
Recognise	A review of the neglect strategy to be undertaken	December 2020	Neglect Task and Finish Group
	Undertake a multi-agency workforce development analysis of the existing offer and the uptake.	December 2020	Work Force Development sub group
	Refresh the city-wide workforce development offer.	March 2021	Workforce Development sub group
	Undertake a campaign focussed on adolescent neglect and promote this via a multi-agency electronic/ social media campaign	March 2021	Neglect Task and Finish Group
	Make neglect the focus of a CSCP annual conference 2021	November 2021	Independent Chair
Respond	Develop a suite of resources to raise awareness of neglect, to include a think family approach, and promote these across the partnership and across other partnership boards.	December 2020	Neglect Task and Finish Group
	Adult Services to include CRC, NPS, Adult Mental Health, WMP, Substance Misuse and Adult Social Care to provide assurance that staff in their organisations are trained to identify whether children are in the household during assessments and identify whether there are indicators of neglect present.	March 2021	Director of Public Health. Head of NPS. Head of CRC. Commander of Coventry Policing. Director of Adult Social Care
	Appropriate tools to be considered and adopted across the partnership to assist practitioners in identifying and responding to neglect.	December 2020	Neglect Task and Finish Group

	Action	Target Date	Lead
Respond	Review the neglect policy and practice guidance to be developed around working with children, young people and families where there is neglect.	September 2020	Policies and Procedures sub group
	Ensure that agencies are trained and supported to use the EH Assessment to ensure that families receive co-ordinated and appropriate support at the earliest opportunity.	December 2020	Early Help Strategy Delivery group.
	Develop a directory of voluntary and community representatives who are offering services to families where neglect is a factor.	December 2020	Early Help Strategy Delivery group.
	Improve allocation of places on parenting courses through early help, family support and statutory services.	March 2021	Early Help Strategy Delivery group.
Quantity	Develop a CSCP dataset	March 2020	Audit and Performance sub group
Evaluate	Consult children, young people and families where neglect has been a factor around what made a difference to them.	March 2021	Children and young people's consultative group
	Develop a programme of multi-agency neglect themed audits and share what is learnt across the partnership.	June 2020	Audit and Performance sub group
	Quality assure the refreshed multi-agency workforce development offer on neglect.	March 2021	Audit and Performance sub group
	Consult with practitioners about their confidence levels, their perceptions of impact of their work and what support they may still need.	December 2020	Audit and Performance sub group

# Making the system work

Action	Target Date	Lead
Deliver training and monitor attendance on Right Help Right time.	Quarterly	Workforce Development sub group
Devise a series of case studies to be made available on the CSCP website to demonstrate the application of thresholds and the correct response.	September 2020	MASH Working group

Action	Target Date	Lead
Monitor multi-agency Signs of Safety training to ensure all partners are identified and attend.	Quarterly	Workforce Development Sub group
To develop a children and young people's forum to seek children's views as to whether safeguarding work is child centred.	December 2019	CSCP Team
To develop a group of frontline practitioner's to disseminate key messages from learning and reviews.	December 2019	CSCP Team
To consider the options for Policies and procedures in readiness for contract renewal in 2020.	March 2020	Policies and Procedures sub group
To develop a rapid review/ SPR toolkit.	March 2021	Serious Practice Review Sub group.
CSCP to monitor that all rapid reviews/ SPR's are delivered within statutory timescales.	Quarterly	Audit and Performance sub group
To seek ways to disseminate learning from rapid reviews and SPRs to frontline staff.	June 2020	Safeguarding Practice Review sub group

# Contextual safeguarding

Action	Target Date	Lead
CSCP to raise awareness of escalation procedures and monitor whether they are being implemented.	December 2020	Audit and Performance sub group
CSCP to undertake a Joint Targeted Area Inspection (JTAI) 'dry run' to highlight any strengths/ weaknesses in the system.	March 2021	Audit and Performance sub group
CSCP to work in partnership with the Police and Crime Commissioners Office to develop a multi-agency gang and youth violence policy	June 2020	Policies and Procedures sub group
CSCP to refresh the multi-agency Child Sexual Exploitation (CSE) policy and consider whether it can be strengthened to include a Child Exploitation (CE) policy	December 2020	Policies and Procedures Sub group
Undertake a case file audit to better understand the local response.	March 2020	Audit and Performance Sub group

Action	Target Date	Lead
A public awareness campaign will be undertaken to ensure the general public as well as identified groups understand that criminal exploitation is a safeguarding issue	March 2021	See me hear me
To understand the local CE profile	June 2021	Contextual safeguarding sub group
Awareness raising activity has been undertaken with practitioners and includes:  The different tactics that perpetrators use.  That all children are vulnerable.  That siblings are often targeted.  That practitioners must 'stay with the child'  That children who have been exploited are victims of crime.  Early indicators of CE.	December 2020	Contextual safeguarding sub group
Awareness raising activity to be undertaken with wider agencies to support a whole systems approach.	September 2021	Contextual safeguarding sub group
All practitioners to understand referral pathways and services to support young people in relation to CE.	December 2020	Contextual safeguarding sub group
Multi agency contextual safeguarding training to be delivered.	December 2019	Workforce Development sub group
To identify appropriate pathways for affected young people.	March 2021	Contextual safeguarding sub group
To seek assurance that there are pathways in place for affected young people to have access to appropriate health services.	December 2020	Contextual safeguarding sub group.
To raise awareness of the impact of trauma with practitioners	December 2020	Workforce Development sub group
To seek assurance from agencies that they are interrogating missing from education data to establish children who may be at risk.	September 2020	Contextual safeguarding sub group
To ensure that staff have the skills and knowledge to work with children at low, medium and those at high risk of exploitation.	September 2020	Workforce Development sub group

Action	Target Date	Lead
To seek assurance that practitioners in all agencies understand and are using National Referral Mechanism.	June 2020	Contextual safeguarding sub group.
To seek assurance that WMP are developing a consistent approach, using Modern Day Slavery and trafficking legislation to target perpetrators.	June 2021	Contextual safeguarding sub group
Scope and develop a programme of preventative activity with children and young people.	December 2020	Your voice matters/ Contextual Safeguarding sub group
To make contextual safeguarding the focus of the Annual Safeguarding Conference 2020	March 2020	Contextual safeguarding event planning group.
To undertake the University of Bedfordshire audit toolkit.	December 2020	Audit and Performance sub group
Develop a vulnerable adolescent policy.	March 2021	Policies and Procedures sub group
Raise awareness of contextual safeguarding with professionals.	September 2020	Contextual safeguarding sub group/ Workforce Development sub group
Multi agency contextual safeguarding training to be evaluated.	December 2020	Workforce Development sub group
Undertake a survey with children and young people to understand where they feel at risk and where they feel safe.	December 2020	You Voice matters
Seek to contextualise reporting and recording systems across all agencies.	December 2020	Contextual Safeguarding sub group

Action	Target Date	Lead
To consider how data is analysed across the partnership.	December 2020	Contextual Safeguarding sub group
Understand what the local profile of Extra Familial risk looks like.	December 2020	Audit and Performance sub group
To consider the development of an extra familial risks panel.	December 2020	Contextual Safeguarding sub group
To raise awareness of contextual safeguarding and reporting mechanisms with parents.	December 2020	Contextual Safeguarding sub group
Work with partners to disrupt the social conditions of the environment where abuse has occurred.	March 2021	Contextual Safeguarding sub group
To undertake audit activity to understand if practitioners are implementing a contextual safeguarding approach.	March 2021	Contextual Safeguarding sub group



Appendices

# Appendix 1 - Outcomes for Coventry children

The Audit and Performance subgroup designed a new performance scorecard for the year which aligns to the new priorities and business plan. The document is a work in progress and is a dynamic document to which partners can contribute to help our understanding of the stories of children and young people in Coventry. The subgroup analyses the data that is received at each quarter with a recognition that the data will continue to develop.

# Neglect

# Abuse category as referred into Children's Services (% of cases featuring neglect as the primary or co-morbid referral reason)

Open Cases at Quarter End with Neglect as Primary Need (% of all cases)	Last Q4	Q1	Q2	Q3	Q4
Early Help (Neglect)	73 (6.3%)	60 (5.5%)	53 (5.1%)	48 (3.9%)	32 (2.7%)
CIN* (Abuse or Neglect)	-	-	1535 (82.5%)	1496 (89.5%)	1345 (88.2%)
Child Protection Plans (Neglect)	105 (29.7%)	106 (30.4%)	108 (35.2%)	121 (35.0%)	129 (33.2%)
Looked After Children (Abuse or Neglect)	605 (86.1%)	606 (87.4%)	612 (88.1%)	621 (89.2%)	631 (89.4%)

<sup>\*</sup>Abuse and neglect cannot be reported separately as the data download 'groups' them as a category

# Number of children subject to a child protection plan which features neglect as a primary risk

New Plans	Last Q4	Q1	Q2	Q3	Q4
Number of children subject to a child protection plan which features neglect as a primary risk	43	38	37	40	39
% of all child protection plans	29.5%	35.8%	31.4%	29.6%	32.0%

All Current Plans at Quarter End	Last Q4	Q1	Q2	Q3	Q4
Number of children subject to a child protection plan which features neglect as a primary risk	105	106	108	121	129
% of all child protection plans	29.7%	30.4%	35.2%	35.0%	33.2%

### Number of child removals which feature neglect as a co-morbid risk

	Last Q4	Q1	Q2	Q3	Q4
Number of Care Orders (C1, C2) with CIN Code of Abuse/Neglect	19	23	20	22	37
% of all Care Orders (C1, C2)	90.5%	100.0%	90.9%	100.0%	100.0%

# Number of child removals which feature neglect as a co-morbid risk

	Last Q4	Q1	Q2	Q3	Q4			
Children In Need (Abuse or Neglect)								
Aged 0-4	-	-	404	453	424			
Aged 5-10	-	-	412	487	448			
Aged 11-14	-	-	240	323	269			
Aged 15+	-	-	214	233	204			
Child Protection Plan (Negle	ect)							
Aged 0-4	-	-	-	47	47			
Aged 5-10	-	-	-	36	45			
Aged 11-14	-	-	-	28	23			
Aged 15+	-	-	-	10	14			
Looked After Children (Abus	se or Negl	lect)						
Aged 0-4	-	-	156	149	149			
Aged 5-10	-	-	147	151	154			
Aged 11-14	-	-	137	145	151			
Aged 15+	-	-	172	176	177			

Interim annual report September 2019 - March 2020

# Number of children or young people subject to a rapid review this quarter where neglect was in any way a factor

	Last Q4	Q1	Q2	Q3	Q4
Number of children or young people subject to a rapid review this quarter where neglect was in any way a factor	0	1	0	0	129

The subgroup is currently exploring whether hospital A&E data, police data and information from education can help to inform our city-wide picture of neglect. Across the year the group noted the increase in children subject to Child Protection plans and were assured by reports from the Local Authority that they had identified this trend and were auditing this internally to understand any factors behind the data and to offer assurance to the Partnership. The group also acknowledged the ages of children and young people more likely to experience neglect and agreed that this indicated the recent CSCP work done around adolescent neglect was timely, and that these messages should continue to be shared.

# **Contextual Safeguarding**

The subgroup is developing the data measures around this priority and have identified a number of measures which will be helpful to understand wider exploitation in Coventry as the scorecard matures. At present, the data which can be routinely collected is as follows:

# Number of children who experienced a reduction in their CSE risk level:

	Last Q4	Q1	Q2	Q3	Q4
Number of children who experienced a reduction in their CSE risk level:	10	13	8	3	3

# Missing children and young people:

	Last Q4	Q1	Q2	Q3	Q4
Number of Missing Episodes started (number of children involved)	225	306	307	269	353
	(115)	(128)	(139)	(119)	(134)

### % of Return Home Interviews (YTD) being completed within timescale

	Last Q4	Q1	Q2	Q3	Q4
% of Return Home Interviews (YTD) being completed within timescale	78.2	48.9	53.3	62.8	63.4

# Number of children missing from education for more than 10 consecutive days, by school category (year to date):

	Primary	Secondary	PRU	Other	Total	% of school age population
Q3	186	104	4	33	327	0.7%
Q4	181	111	3	40	335	0.7%

The CSCP is currently working with other safeguarding partnerships across the region in order to identify a common data set to improve the data collected in relation to contextual safeguarding from West Midlands Police.

The subgroup accept that our understanding of child exploitation is increasing, and therefore our ability to codify and measure this exploitation type will therefore improve accordingly. It is hoped that, over time, that our city-wide understanding of CE becomes as comprehensive as our understanding of CSE has become through learning, knowledge and information sharing.

The group acknowledged a similar picture to the missing figures as in 2018-19: namely, that the figures largely represent a core group of young people who repeatedly go missing (as evidenced by the number of children vs the number of episodes).

# Making the system work

# % of staff currently trained in child safeguarding awareness:

STATUTORY AGENCY	COMPLIANCE AT Q1	COMPLIANCE AT Q2	COMPLIANCE AT Q3	COMPLIANCE AT Q4	CAVEAT
COVENTRY CC	Not available	69	69	71	Calculated at 3 years (employer requirement)
UHCW	98.1	97.7	96.45	97.9	Calculated at 3 year (employer requirement)
CCG	90	90	90.51	90.72	Calculated at 3 year (employer requirement)
CWPT	93.7	92.7	92.96	93.98	Calculated annually (employer requirement)
SWFT	93	90	92.14	89	Calculated at 3 year (employer requirement)
West Midlands Police	Not received	Not received	Not received	Not received	Not Known
CRC	Not received	Not received	Not received	Not received	Calculated at 3 year (employer requirement)
NPS	Not received	Not received	Not received	70	Calculated at 3 year (employer requirement)

Interim annual report September 2019 - March 2020

### % of MASH referrals which resulted in No Further Action:

	Last Q4	Q1	Q2	Q3	Q4
% of referrals	66.4	64.7	69.3	73.5	63.7

# Partner attendance at Right Help, Right Time

Agency	2018 total attendance	YTD at Q2 total attendance	Q3	Q4
Coventry City Council	77	34	47	2
Education	148	48	-	-
Local Authority schools	-	-	16	19
Education – academies/private/independent	-	-	9	10
Third Sector	29	13	2	7
Faith	0	1	1	-
Early Years	4	7	8	9
Probation	26	4	4	7
Police	1	1	1	-
SWFT	-	-	4	4
CWPT	-	-	6	5
NHS	-	-	4	-
Health	97	38	-	-
Not known (did not book on but attended)	0	2	_	-

# Partner attendance at Signs of Safety training

Agency	Q1	Q2	Q3	Q4
Schools (academies/private/independent)	Not available	24	26	12
Local authority schools	Not available	19	22	10
Coventry City Council	Not available	45	87	22
Voluntary, private, independent	Not available	16	-	1
Early Years – private and independent	Not available	3	-	0
Health – CWPT	Not available	14	19	5
Health – SWFT	Not available	47	62	5
Health – UHCW	Not available	8	9	2
NPS	Not available	4	-	0
Health – NHS	Not available	1	2	0

### **Rapid Reviews:**

	Q1	Q2	Q3	Q4
Number of Rapid Reviews completed	0	2	0	0
Number of Rapid Reviews completed on time	n/a	2	n/a	n/a

# Number of Active Safeguarding Practice Reviews per quarter:

	Q1	Q2	Q3	Q4
Number of active SPRs	0	0	0	0

# **Number of Active Safeguarding Practice Reviews per quarter:**

	Q1	Q2	Q3	Q4
Number of active SPRs	0	0	0	0

# **Number of Active Safeguarding Practice Reviews per quarter:**

	Q1	Q2	Q3	Q4
Number of formal escalations	0	0	0	0

In terms of referrals in, those which resulted in No Further Action for Quarter 4 was 63.7% which means for these referrals information and advice was provided to families, members of the public and professionals and further intervention from statutory Children's Services and Early Help services was either not required at this stage or declined by the family. The remaining 36.3% of referrals were either diverted to Area teams for a Children and Families Assessment or Early Help Hubs for support.

The % of re-referrals back into the MASH remained generally higher than regional and national averages for the previous the year. There is current dip sampling around re-referrals to understand whether the correct threshold decision had been applied, identifying any themes around re-referrals and what could have prevented the re-referral. The CSCP plan to undertake an audit of the MASH in the forthcoming year which will more deeply explore referrals, and continued roll-out of the Right Help, Right Time workshops is contributing to a greater understanding of the help and support available to families for practitioners.

# Appendix 2 - Quality Assurance

### **Domestic Abuse Enquiry Panel**

The Coventry Safeguarding Children Board business plan for 2018-19 tasked the then Effectiveness and Quality (E&Q) Subgroup (now Audit and Performance) to explore the identification and management of Domestic Abuse (DA) across the partnership. The purpose and aims were to identify and share good practice and to consider how work with individuals affected by this abuse type could become more meaningful and result in improved outcomes. Nominated representatives from partnership organisations were asked to create a response to specific questions and to present this to the panel. In addition, they were asked to bring summaries of learning from 2 short case studies: one where work went well and resulted in a good outcome, and one where areas for development were identified. The focus for the panel was the impact of DA on children and young people, and their lived experience of experiencing or witnessing abuse.

The findings were as follows:

Whilst the evidence around policy, procedure and training was excellent the panel did not receive assurance around the impact of this on services, such as embedding skills into everyday front line practice, and any related improvement in outcomes for children and families.

In an era of cost savings, the panel were not assured that some organisations have been able to retain an experienced workforce and/or that casework including domestic abuse is being allocated to appropriately trained and experienced staff. The panel identified that engaging some communities around DA is still an area for development and may impact upon the lived experience of children. Assurance may be required to evidence that support is inclusive for groups such as foreign nationals, non English speakers, men, older people and marginalised goups.

The panel did not see evidence that partners hear the voice of children or families, and so did not receive assurance that work across the city is making a positive difference in the lived experiences of children and young people exposed to DA.

### Quality assurance of the Neglect Strategy and Right Help, Right Time document

The subgroup was tasked within the business plan to help the Partnership understand understanding the dissemination and impact of both the Neglect Strategy and the Right Help Right Time new threshold document. Both documents were produced and published by the CSCB in 2018 and were designed to help professional colleagues, at all levels, in good decision making and management of risk.

The approach best designed to obtain the maximum amount of feedback was agreed to be a survey. The questions were drafted and agreed by the subgroup, and then made available online and promoted via email to all Board and E&Q members asking for it to be shared within their organisations. Paper copies were taken to the quarterly school Designated Safeguarding Lead meeting to ensure that schools had a voice and were consulted as part of the evaluation.

There were 149 responses to the survey in total which were analysed and the learning was:

- Guidance is not always reaching front line workers via email dissemination to Board members
- Staff are more likely to value guidance if it is presented with time for discussion and reflection rather than as an emailed document
- Schools would like regular updates at DSL meetings
- Right Help, Right Time has reached more colleagues than the Neglect Strategy
- Family Hubs are working well; the vast majority of partnership staff are finding them useful sources of help and support for families

This work will help the Partnership better understand how to connect with front line practitioners, meaning guidance and documents can be more widely shared and understood in the future.

# Appendix 3 - Coventry Safeguarding Children Partnership Board Membership List

Name	Title/ Organisation
Derek Benson	Independent Chair, Coventry Safeguarding Children Partnership
DCI Dean Gordan	Detective Chief Inspector, West Midlands Police
Mike O'Hara	Chief Superintendent, West Midlands Police
Jo Galloway	Chief Nursing Officer NHS, Clinical Commissioning Group
John Gregg	Director of Children Services, Coventry City Council
Gail Quinton	Deputy Chief Executive, People Directorate, Coventry City Council
Dr Jo Gifford	Designated Doctor for Child Safeguarding Coventry, Coventry & Rugby CCG
Jeanette Essex	Head of Student Services, Coventry City Council
Clare Baker	Lead Professional, Safeguarding, University Hospital Coventry & Warwickshire
Andy Wade	Head of National Probation Service
Liz Gaulton	Director of Public Health, Coventry City Council
Annette Dallas	Safeguarding Lead, Coventry & Warwickshire Partnership Trust
Lynette Parsons	Head of Safeguarding, Designated Nurse & Prevent Lead, Clinical Commissioning Group
Paul Green	Headteacher, Lyng Hall School
Rebecca Wilshire	Strategic Lead, Help & Protection, Coventry City Council
Cllr Julia Lepoidevin	Shadow Cabinet Member, Children & young people, Coventry City Council
Janice White	Legal Services, Coventry City Council
Moira Bishop	Safeguarding Lead, South Warwickshire Foundation Trust
Andrea Sherratt	Principal, St Patricks Primary School
Neil Macdonald	Strategic Lead, Quality Assurance, Coventry City Council
Martyn Hale	Director of Care and Supported Housing, WM Housing
Representative	West Midlands Ambulance Service
Francis Gibbons	Safeguarding Lead, Coventry City College
Kirston Nelson	Director of Education and Skills, Coventry City Council
Cllr Patricia Seaman	Cabinet Member for Children and Young People, Coventry City Council
Jan Fossick	Team Manager, NSPCC
Cllr Becky Gittins	Elected Member for Children and Young People, Coventry City Council

Interim annual report September 2019 - March 2020

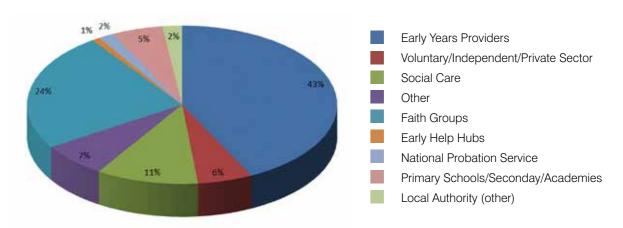
Officers to the Partnership	Title/ Organisation
Rebekah Eaves	Business Manager, Safeguarding Partnership & Boards Office
Abi Jones	Quality Assurance Manager, Safeguarding Partnership & Boards Office
Anne Pluska	Training Officer, Safeguarding Partnership & Boards Office
Becky Pearson	Development Officer, Safeguarding Partnership & Boards Office
Mandeep Grewal	Operational Support, Safeguarding Partnership & Boards Office

# Appendix 4 - Signs of Safety Training Statistics

	Number of attendees				
Agency	1 day training	2-day training	5-day training	2 hour training session	Total Number of Attendees- all training
Local Authority (other)	2	0	8	110	220
Children Social Care	15	60	0	0	65
Early Years Providers	1	2	0	0	3
Education	66	33	0	0	99
Family Hubs	0	32	3	0	35
South Warwickshire Foundation Trust	7	32	0	0	39
Coventry & Warwickshire Partnership Trust	30	18	0	0	48
University Hospital Coventry & Warwickshire	2	3	0	0	5
Voluntary/ Private/ Independent Sector	21	4	5	0	35
Police	1	3	0	0	7
Probation	4	1	0	0	2
CCG	0	0	0	0	0
Other	2	2	5	0	9
Total	151	190	21	110	472

# Appendix 5 – Training Statistics

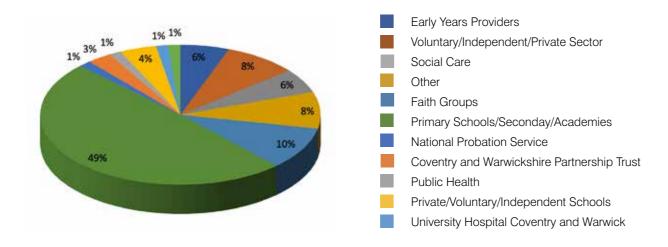
# Number of individuals attending Level 1 training by agency



Category	Total Trained in 2019-2020	%
Early Years Providers	104	43%
Vol/Independent/Private sector	14	6%
Social Care	26	11%
Other	17	7%
Faith Groups	59	24%
Early Help Hubs	2	1%
National Probation Service	4	2%
Primary Schools/Secondary/Academies	13	5%
Local Authority (other)	5	2%
Private/Voluntary/Independent Schools	0	0%
University Hospital Coventry & Warwick	0	0%
Coventry and Rugby CCG	0	0%
West Midlands Ambulance Service	0	0%
NHS England	0	0%
Public Health	0	0%
Coventry & Warwick Partnership Trust	0	0%
Further Education Colleges	0	0%
CRC Probation	0	0%
CAFCASS	0	0%
Police	0	0%
Youth Offending Service	0	0%
Children & Families First Team	0	0%
Total	244	

Interim annual report September 2019 - March 2020

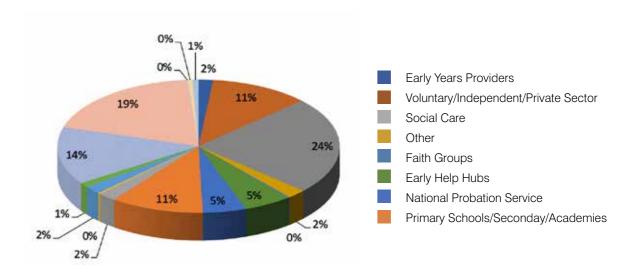
# Number of Individuals attending Level 2 training by agency



Category	Total Trained in 2019-2020	%
Early Years Providers	4	6%
Vol/Independent/Private sector	6	8%
Social Care	4	6%
Other	6	8%
Faith Groups	7	10%
Primary Schools/Secondary/Academies	35	49%
National Probation Service	1	1%
Coventry & Warwick Partnership Trust	2	3%
Public Health	1	1%
Private/Voluntary/Independent Schools	3	4%
University Hospital Coventry & Warwick	1	1%
Coventry and Rugby CCG	1	1%
NHS England	0	0%
West Midlands Ambulance Service	0	0%
Local Authority	0	0%
Early Help Hubs	0	0%
Further Education Colleges	0	0%
CRC Probation	0	0%
CAFCASS	0	0%
Youth Offending Service	0	0%
Police	0	0%
Children & Families First Team	0	0%
Total	71	

Interim annual report September 2019 - March 2020

# Number of individuals attending Level 3 training by agency



Category	Total Trained in 2019-2020	%
Early Years Providers	7	2%
Vol/Independent/Private sector	48	11%
Social Care	100	24%
Other	9	2%
Faith Groups	1	0%
Early Help Hubs	23	5%
National Probation Service	21	5%
Primary Schools/Secondary/Academies	45	11%
Local Authority	9	2%
Private/Voluntary/Independent Schools	1	0%
University Hospital Coventry & Warwick	8	2%
Coventry and Rugby CCG	5	1%
Public Health	59	14%
Coventry & Warwick Partnership Trust	80	19%
Further Education Colleges	1	0%
NHS England	2	0%
Youth Offending Service	3	1%
West Midlands Ambulance Service	0	0%
Police	0	0%
CAFCASS	0	0%
CRC Probation	0	0%
Children & Families First Team	0	0%
Total	422	

